



3. The exhibits attached to this declaration may contain annotations and/or excerpts of the originals.

4. Attached hereto as Exhibit A is a true and correct copy of a Declaration of Malcolm K. Beyer, Jr. in Opposition to Defendant Lyft, Inc.'s Motion to Dismiss for Improper Venue, dated May 22, 2021.

5. Attached hereto as Exhibit B is a true and correct copy of a brochure entitled What is Lyft?.

6. Attached hereto as Exhibit C is a true and correct copy of Lyft, Inc.'s Form 10-K filed with the U.S. Securities and Exchange Commission for the fiscal year ended December 31, 2020.

7. Attached hereto as Exhibit D is a true and correct copy of a screen capture of Drive with Lyft – Cities, taken 5/11/2021 and available at: <https://w.www.lyft.com/driver/cities>.

8. Attached hereto as Exhibit E is a true and correct copy of a screen capture of Express Drive overview – Lyft Help, taken 5/11/2021 and available <https://help.lyft.com/hc/e/articles115013080108-Express-Drive-overview#cities>.

9. Attached hereto as Exhibit F is a true and correct copy of a screen capture of Texas Service Locations & Hours, taken 5/13/2021 and available at: <https://www.lyft.com/hub/hours/texas>.

10. Attached hereto as Exhibit G is a true and correct copy of a screen capture of High Quality, Fairly-Priced Vehicle Services, taken 5/11/2021 and available at: <http://www.lyft.com/driver/vehicle-service>.

11. Attached hereto as Exhibit H is a true and correct copy of a screen capture of Lyft Vehicle Services, taken 5/11/2021 and available at <https://help.lyft.com/articles/36002418313-Lyft-Vehicle-Services#locations>.

12. Attached hereto as Exhibit I is a true and correct copy of a screen capture of Lyft Terms of Service, taken 5/13/2021 and available at: <https://www.lyft.com/terms>.

13. Attached hereto as Exhibit J is a true and correct copy of a screen capture of Driver requirements, taken 5/13/2021 and available at: <https://help.lyft.com/hc/en-us/articles/115012925687-Driver-requirements>.

14. Attached hereto as Exhibit K is a true and correct copy of a screen capture of Lyft at TYR airport, taken 5/24/2021 and available at: <https://www.lyft.com/airports/tyr>.

15. Attached hereto as Exhibit L is a true and correct copy of a screen capture of Vehicle requirements, taken 5/13/2021 and available at: <https://help.lyft.com/en-us/articles/115013077448-Vehicle-requirements>.

16. Attached hereto as Exhibit M is a true and correct copy of a screen capture of Lyft Driver Addendum, taken 5/13/2021 and available at: <https://www.lyft.com/terms/driver-addendum>.

17. Attached hereto as Exhibit N is a true and correct copy of a screen capture of Use of the Lyft Logo and Brand, taken 5/13/2021 and available at: <https://help.lyft.com/hc/en-us/articles/115012926707-Use-of-the-Lyft-Logo-and-Brand>.

18. Attached hereto as Exhibit O is a true and correct copy of a screen capture of Texas Driver Information, taken 5/24/2021 and available at: <https://help.lyft.com/hc/en-us/articles/115013083628-Texas-Driver-Information>.

19. Attached hereto as Exhibit P is a true and correct copy of an article entitled “California judge rules Uber, Lyft drivers are employees,” Adam Bean, which appeared in The Washington Post on August 10, 2020.

20. Attached hereto as Exhibit Q is a true and correct copy of a screen capture of Lyft Case Study, taken 5/13/2021, available at: <https://aws.amazon.com/solutions/case-studies/lyft>.

21. Attached hereto as Exhibit R is a true and correct copy of a screen capture of Lyft Uses AWS Cost Management to Cut Costs by 40% in 6 Months, taken 5/24/2021 and available at: <https://aws.amazon.com/solutions/case-studies/lyft-cost-management/>.

22. Attached hereto as Exhibit S is a true and correct copy of a screen capture of Lyft Careers, taken 5/25/2021 and available at <https://www.lyft.com/careers#openings?location=austin%252C%2520tx>.

23. Attached hereto as Exhibit T is a true and correct copy of a screen capture of Contact McAlexander Sound, AGIS’ technical expert, available at: [www.mcasei.com/contact-us](http://www.mcasei.com/contact-us).

24. Attached hereto as Exhibit U is a true and correct copy of The Federal Judiciary Statistics for the period ending December 31, 2020, showing the WDTX’s median time from filing to trial is 20.0 months and compared to NDCA’s median time of 36.2 months.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on May 25, 2021 in Livingston, New Jersey.

/s/ Vincent J. Rubino, III  
Vincent J. Rubino, III