

UNITED STATES PATENT AND TRADEMARK OFFICE

BEFORE THE PATENT TRIAL AND APPEAL BOARD

FORD MOTOR COMPANY,
Petitioner,

v.

MASSACHUSETTS INSTITUTE OF TECHNOLOGY,

Patent Owner, and

ETHANOL BOOSTING SYSTEMS, LLC,

Exclusive Licensee

Case: IPR2020-00013
U.S. Patent 8,069,839

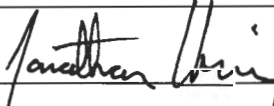
**PATENT OWNER'S POWER OF ATTORNEY
PURSUANT TO 37 C.F.R. § 42.10(b)**

Pursuant to 37 C.F.R. § 42.10(b), Massachusetts Institute of Technology hereby appoints the practitioners of Customer No. 021005 as its attorneys to transact all business in the United States Patent & Trademark Office and Patent Trial and Appeal Board associated with the above-captioned *Inter Partes* Review of U.S. Patent No. 8,069,839.

The individual signing below has the authority to execute this document on behalf of the Patent Owner, Massachusetts Institute of Technology.

Counsel's Address:

Hamilton, Brook, Smith & Reynolds, P.C.
530 Virginia Road
Concord, Massachusetts 01742-9133

FOR:	Massachusetts Institute of Technology
SIGNATURE	
PRINTED NAME:	JONATHAN ARONI
TITLE:	MIT Intellectual Property Officer
DATE:	November 1, 2019

CERTIFICATE OF SERVICE

Pursuant to 37 C.F.R. § 42.6(e), I hereby certify that on November 5, 2019, the foregoing **Patent Owner's Power of Attorney** is being served electronically by agreement of the parties to the following email addresses:

Ford-EBS@alston.com
Christopher.douglas@alston.com

/Lawrence P. Cogswell III, Ph.D., 71,441/
Lawrence P. Cogswell III, Ph.D.
Reg. No. 71,441
Lead Counsel for Patent Owner
Massachusetts Institute of Technology and
for Exclusive Licensee Ethanol Boosting
Systems, LLC