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2014 **Group Holds 2015 Full Budget Launch Conference** 11月

On October 27, the Group held a 2015 full-budget kick-off meeting to deploy the Group's 2015 full-budget work. Leaders and key staff of the Group and its subsidiaries participated in the meeting.

Ye Lirong, executive vice president of the group, pointed out at the meeting: Since the introduction of comprehensive budget management in 2014, the Group's overall budget management work has achieved remarkable results, and the role of comprehensive budget management in managing upgrades has also taken hold. The overall budget management The system has been initially established. Through the implementation of comprehensive budget management, the Group has improved its management and control, and its subsidiaries have greatly enhanced the planning of operations. The Group also has a more reasonable and accurate basis for evaluating the performance of its subsidiaries. Overall budget management has begun to play a good role. In 2015, the Group will continue to work tirelessly, vigorously promote the comprehensive budget management work, further improve the overall budget management system, and promote comprehensive and in-depth budget management of the group and its subsidiaries. All employees must establish a comprehensive budget management thinking, and should give full play to the role of comprehensive budget management to guide the operation and management of enterprises.

The meeting stressed that all units of the group should use the overall budget as a "one-on-one" project, and the general manager as the first responsible person should organize in person, set up a special budget management agency, and lead the entire team to complete the overall budget management. Under the leadership of the general manager, the subsidiary company should be led by the financial department, starting from sales, covering all departments such as production, R&D, procurement, and manpower, and participating in full participation. The entire link should be included in the budget. It is necessary to truly realize that the comprehensive budget is the company's budget year. The overall business plan and business plan are firmly in place. All units should attach great importance to the preparation of comprehensive budgets under the overall arrangement of the Group's Financial Management Department and on time.

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2014 **集团召开2015年全面预算启动会议**
11月

10月27日，集团召开了2015年全面预算启动会，部署集团2015年全面预算工作，集团及各子公司领导、骨干员工共同参加了会议。

集团常务副总裁叶力荣在会上指出：自从2014年开始推行全面预算管理以来，全集团的全面预算管理工作已取得了明显的成效，全面预算管理对管理提升的作用也初步显现，全面预算的管理体系已初步建立。通过推行全面预算管理，集团提高了管控水平，子公司对经营的计划性也大为加强，集团对子公司的业绩评价也有了更合理准确的依据，全面预算管理已开始发挥良好的作用。2015年集团将继续坚持不懈，大力深入推进全面预算管理工作，进一步完善全面预算管理体系，推进全面预算管理在集团和子公司的全面深入落地。全体员工要树立起全面预算管理的思维，要充分发挥全面预算管理引导企业经营管理的的作用。

会议强调，集团所有单位要把全面预算作为“一把手”工程，总经理作为第一责任者，要亲自组织，成立专门的预算管理机构，带领整个团队来完成全面预算管理工作。子公司要在总经理领导下，由财务部门牵头，从销售开始，涵盖生产、研发、采购、人力等所有部门，全员参与，全环节纳入预算，要真正认识到全面预算是公司对于预算年度的整体业务规划和经营计划，并且坚决落实到位。各单位要高度重视，在集团财经管理部的统筹安排下，按时按质完成全面预算的各项编制工作。

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