

EXHIBIT 3

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L'ORÉAL AROUND THE WORLD

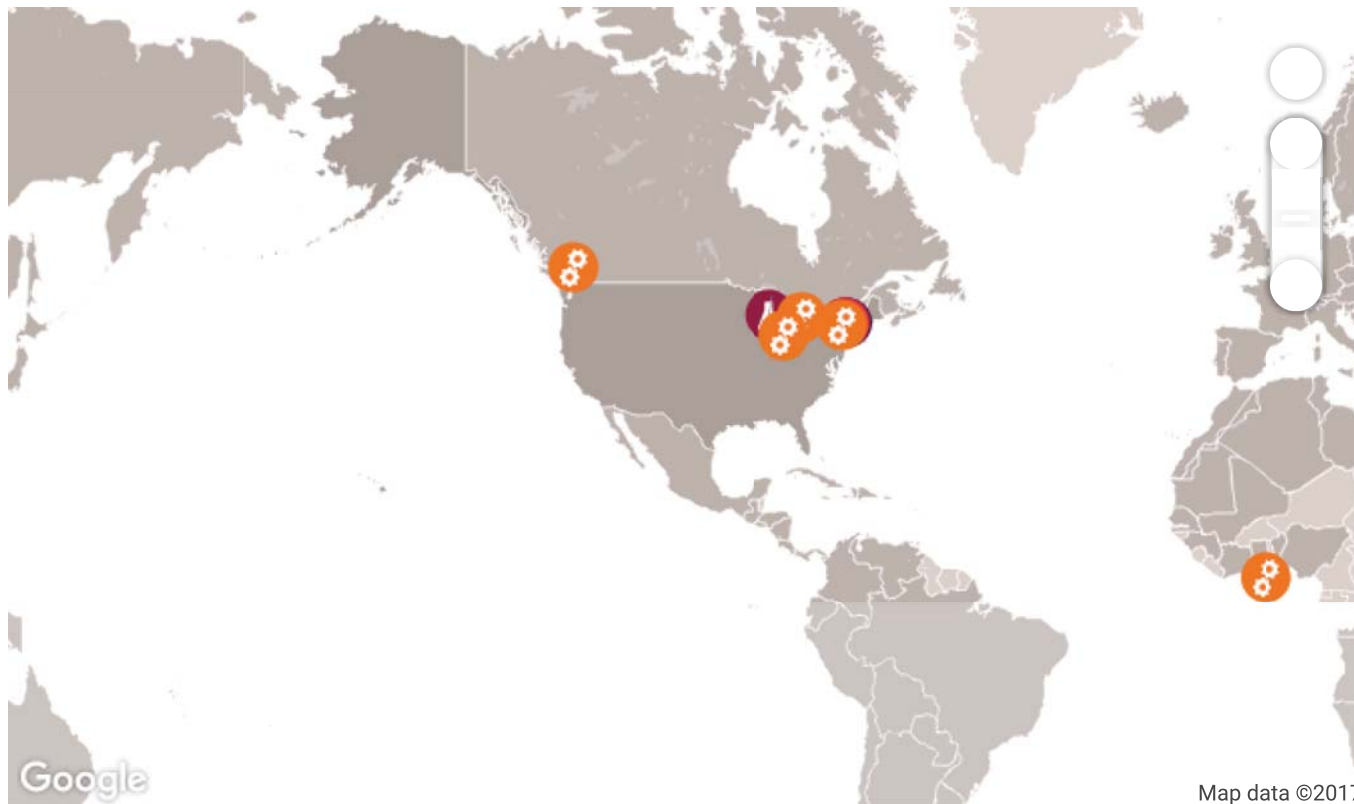


L'Oréal is present in 130 countries on five continents. To be as close to its consumers as possible, the group establishes its expertise in all the major geographical zones.

> L'ORÉAL'S LOCATIONS

USA

USA



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Evaluation center

LOCATION REGIONS

Countries where L'Oréal is present

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L'ORÉAL USA

HEADQUARTERS

501 West 30th Street NEW YORK, NY 10001

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