EXHIBIT 3







Report of the Economic Survey 2019

Prepared Under Direction of the American Intellectual Property Law Association Law Practice Management Committee

Frank L. Gerratana, Chair

September 2019

Prepared by:



910 Clopper Road, Suite 210N ■ Gaithersburg, Maryland 20878 TEL: (240) 268-1262 ■ ARI@associationresearch.com



Average hourly billing rate in 2018 (Q37)

Private Firm, Equity Partner

				10th	First		Third	90th
		Number of	Mean	Percentile	Quartile	Median	Quartile	Percentile
		Individuals	(Average)	10%	25%	(Midpoint)	75%	90%
All Individuals		302	\$521	\$330	\$375	\$475	\$650	\$796
Years of IP Law Attorney Experience	7-9	9	\$356	ISD	\$325	\$370	\$390	ISD
	10-14	40	\$438	\$280	\$346	\$398	\$500	\$668
	15-24	119	\$505	\$325	\$375	\$448	\$650	\$750
	25-34	86	\$552	\$344	\$429	\$500	\$665	\$833
	35 or More	45	\$613	\$390	\$475	\$595	\$713	\$916
	Boston CMSA	13	\$747	\$369	\$450	\$800	\$1,015	\$1,080
	NYC CMSA	22	\$559	\$365	\$408	\$475	\$699	\$964
	Philadelphia CMSA	10	\$599	\$433	\$486	\$560	\$729	\$823
	Washington, DC CMSA	43	\$590	\$354	\$430	\$570	\$700	\$850
	Other East	10	\$462	\$314	\$365	\$461	\$513	\$691
	Metro Southeast	12	\$418	\$292	\$343	\$375	\$421	\$746
	Other Southeast	8	\$414	ISD	\$354	\$375	\$463	ISD
Location	Chicago CMSA	20	\$537	\$351	\$435	\$533	\$644	\$734
	MinneSt. Paul PMSA	15	\$443	\$290	\$330	\$420	\$545	\$626
	Other Central	62	\$421	\$283	\$342	\$390	\$500	\$646
	Texas	19	\$534	\$400	\$406	\$460	\$650	\$800
	Los Angeles CMSA	13	\$586	\$336	\$440	\$575	\$675	\$978
	San Francisco CMSA	14	\$665	\$385	\$464	\$650	\$826	\$1,023
	Other West	41	\$496	\$300	\$343	\$450	\$623	\$1,023
IP Technical Specialization (>=50%)	Biotechnology	13	\$610	\$304	\$418	\$600	\$818	\$990
	Chemical	16	·	\$265	·			\$636
		+	\$462		\$374	\$465	\$593	
	Computer Hardware	5	\$521	ISD	\$313	\$395	\$793	ISD
	Computer Software	24	\$493	\$313	\$380	\$483	\$596	\$745
	Electrical	27	\$586	\$350	\$400	\$520	\$670	\$1,010
	Mechanical	63	\$480	\$337	\$360	\$450	\$570	\$700
	Medical/ Health Care	18	\$537	\$300	\$396	\$497	\$650	\$743
	Pharmaceutical	10	\$626	\$405	\$465	\$600	\$761	\$956
	Other areas	3	\$450	ISD	ISD	\$450	ISD	ISD
	35-39	14	\$451	\$245	\$313	\$365	\$655	\$708
	40-44	36	\$446	\$325	\$371	\$400	\$556	\$665
Age	45-49	46	\$502	\$329	\$368	\$439	\$600	\$822
Age	50-54	64	\$510	\$350	\$400	\$459	\$636	\$750
	55-59	65	\$550	\$300	\$365	\$500	\$675	\$958
	60 or Older	74	\$568	\$350	\$445	\$530	\$653	\$838
Gender	Male	257	\$525	\$334	\$375	\$482	\$650	\$785
	Female	42	\$486	\$277	\$350	\$425	\$631	\$814
Highest Non-Law Degree	Bachelor's Degree	212	\$516	\$330	\$375	\$471	\$650	\$785
	Master's Degree	62	\$542	\$333	\$400	\$500	\$650	\$814
	Doctorate Degree	24	\$520	\$310	\$379	\$464	\$669	\$880
Ethnicity	White/Caucasian	262	\$520	\$330	\$375	\$481	\$650	\$796
	Hispanic/Latino	4	\$624	ISD	\$445	\$638	\$789	ISD
	Asian/Pacific Islander	11	\$547	\$315	\$400	\$500	\$675	\$910
	Blended	5	\$510	ISD	\$325	\$450	\$725	ISD
	Other	8	\$535	ISD	\$338	\$450	\$733	ISD
Full-time Intellectual Property lawyers and agents in the firm or corporation	1-2	24	\$385	\$275	\$303	\$350	\$450	\$585
	3-5	43	\$408	\$257	\$350	\$400	\$460	\$595
	6-10	32	\$473	\$340	\$364	\$448	\$529	\$650
	11-25	56	\$460	\$340	\$376	\$428	\$519	\$633
	26-50	46	\$522	\$340	\$370	\$500	\$609	\$737
	51-100	47	\$607	\$350	\$430	\$577	\$750	\$960
	101-150	24	\$686	\$353	\$430	\$710	\$938	\$1,023



Billable hours recorded in 2018 (Q36)

Private Firm, Partner-Track Attorney

		Number of Individuals	Mean (Average)	10th Percentile 10%	First Quartile 25%	Median (Midpoint)	Third Quartile 75%	90th Percentile 90%
All Individuals		98	1,697	1,200	1,441	1,750	1,900	2,145
Years of IP Law Attorney Experience	Fewer than 5	20	1,777	1,162	1,450	1,865	2,123	2,357
	5-6	21	1,860	1,486	1,764	1,880	1,982	2,180
	7-9	21	1,728	1,260	1,628	1,750	1,900	2,007
	10-14	15	1,549	1,200	1,300	1,530	1,700	2,007
	15-24	18	1,518	965	1,188	1,486	1,803	2,243
Location	Boston CMSA	3	1,695	ISD	ISD	1,656	ISD	ISD
	Philadelphia CMSA	3	1,877	ISD	ISD	1,880	ISD	ISD
	Washington, DC CMSA	16	1,707	1,141	1,422	1,812	1,947	2,215
	Other East	4	1,626	ISD	1,513	1,625	1,741	ISD
	Metro Southeast	6	1,702	ISD	1,275	1,525	2,180	ISD
	Other Southeast	3	1,345	ISD	ISD	1,400	ISD	ISD
	Chicago CMSA	6	1,955	ISD	1,821	1,950	2,111	ISD
	MinneSt. Paul PMSA	9	1,500	ISD	1,242	1,650	1,813	ISD
	Other Central	23	1,627	1,154	1,339	1,750	1,850	1,962
	Texas	5	1,657	ISD	1,150	1,700	2,142	ISD
	Other West	15	1,786	1,280	1,530	1,898	1,985	2,320
IP Technical Specialization (>=50%)	Biotechnology	3	1,847	ISD	ISD	1,912	ISD	ISD
	Chemical	5	1,567	ISD	1,275	1,730	1,777	ISD
	Computer Software	22	1,788	1,219	1,648	1,850	1,978	2,235
	Electrical	10	1,770	1,311	1,553	1,715	2,031	2,190
	Mechanical	24	1,689	1,300	1,470	1,775	1,898	1,968
	Pharmaceutical	3	1,717	ISD	ISD	1,450	ISD	ISD
Age	Younger than 35	28	1,810	1,288	1,700	1,833	1,999	2,155
	35-39	31	1,774	1,220	1,600	1,850	1,933	2,200
	40-44	9	1,599	ISD	1,375	1,650	1,742	ISD
	45-49	12	1,495	1,115	1,349	1,407	1,763	1,940
	50-54	10	1,637	708	1,313	1,782	1,961	2,195
	55-59	5	1,412	ISD	1,225	1,460	1,575	ISD
Gender	Male	80	1,724	1,200	1,470	1,800	1,900	2,149
	Female	16	1,525	972	1,300	1,565	1,833	2,004
Highest Non-Law Degree	Bachelor's Degree	65	1,725	1,200	1,455	1,810	1,948	2,136
	Master's Degree	25	1,627	1,174	1,407	1,700	1,828	2,040
	Doctorate Degree	8	1,682	ISD	1,263	1,752	2,100	ISD
Ethnicity	White/Caucasian	83	1,708	1,190	1,450	1,778	1,912	2,148
Full-time Intellectual Property lawyers and agents in the firm or corporation	3-5	5	1,353	ISD	1,117	1,150	1,690	ISD
	6-10	6	1,501	ISD	913	1,455	2,018	ISD
	11-25	16	1,653	1,335	1,413	1,678	1,844	1,976
	26-50	25	1,700	1,230	1,400	1,800	1,952	2,099
	51-100	20	1,700	1,206	1,488	1,764	1,900	2,140
	101-150	12	1,763	1,460	1,663	1,752	1,928	1,978
	More than 150	12	1,891	1,200	1,425	1,889	2,325	2,462



DOCKET

Explore Litigation Insights



Docket Alarm provides insights to develop a more informed litigation strategy and the peace of mind of knowing you're on top of things.

Real-Time Litigation Alerts



Keep your litigation team up-to-date with **real-time** alerts and advanced team management tools built for the enterprise, all while greatly reducing PACER spend.

Our comprehensive service means we can handle Federal, State, and Administrative courts across the country.

Advanced Docket Research



With over 230 million records, Docket Alarm's cloud-native docket research platform finds what other services can't. Coverage includes Federal, State, plus PTAB, TTAB, ITC and NLRB decisions, all in one place.

Identify arguments that have been successful in the past with full text, pinpoint searching. Link to case law cited within any court document via Fastcase.

Analytics At Your Fingertips



Learn what happened the last time a particular judge, opposing counsel or company faced cases similar to yours.

Advanced out-of-the-box PTAB and TTAB analytics are always at your fingertips.

API

Docket Alarm offers a powerful API (application programming interface) to developers that want to integrate case filings into their apps.

LAW FIRMS

Build custom dashboards for your attorneys and clients with live data direct from the court.

Automate many repetitive legal tasks like conflict checks, document management, and marketing.

FINANCIAL INSTITUTIONS

Litigation and bankruptcy checks for companies and debtors.

E-DISCOVERY AND LEGAL VENDORS

Sync your system to PACER to automate legal marketing.

